

HOPE RISING FARM CHARITABLE TRUST

# ANNUAL REPORT 2025



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# A WORD FROM OUR NEW OPS MANAGER

I was delighted to join Hope Rising Farm in October 2024, bringing with me a background in leadership and management across both the corporate and for-purpose sectors in New Zealand and the UK. The past several months have been a dynamic and inspiring introduction to the heart of Hope Rising Farm – a place where meaningful change is being made every day.

It's been a season of learning, planning, and connecting – with our incredible team, our wider community, and the vision that drives this work. I feel privileged to be part of an organisation committed to empowering vulnerable tamariki and wāhine, and to seeing lives transformed through the healing power of horses, nature, and purposeful connection.

Across the country, the past year has brought challenges to the charitable sector – from tightening funding streams to the broader effects of the cost-of-living crisis. Despite these hurdles, Hope Rising Farm has taken a bold and proactive approach. We've increased our presence in the community, telling our story, showcasing the long-term impact of our programmes, and inviting others to be part of this journey.

We've spoken at community events, forged new partnerships, and strengthened our team. Today, we are proud to have a resilient, stable, and deeply committed group of staff and volunteers who are ready to take Hope Rising Farm to new heights.

## AMONG THE HIGHLIGHTS THIS YEAR:

- New partnerships include Otago Occupational Therapist placements and Primary ITO agricultural volunteer opportunities.
- Our January Open Day welcomed 50+ providers and funders for a firsthand look at Hope Rising Farm. Big thanks to our volunteers and Stephen Barker Photography for capturing the day's spirit.
- Our social media's growing fast thanks to our amazing social media volunteer. Follow us on Facebook and Instagram to see Hope Rising in action!



I want to sincerely thank our team for their passion, adaptability, and unwavering commitment. Your mahi makes everything possible.

To our Board – thank you for your steadfast support, strategic wisdom, and encouragement. Your leadership has been a true gift to me personally and to the future of Hope Rising Farm.

Looking ahead, I'm excited for what the coming year holds. We are poised for growth, innovation, and deeper impact across the greater Waikato region.

As you read this Annual Report, I hope you'll see not only what we've achieved but also the hope, courage, and transformation at the centre of it all. Together, we are planting seeds of change – and watching hope grow.

Warm regards  
Fiona George



# A WORD FROM OUR CHAIR

Kia ora Members, Volunteers, Sponsors, and Supporters,

This has been another important year in the journey of Hope Rising Farm. We have made a significant strategic pivot—shifting our focus from capital development to strengthening operational efficiency. This decision has allowed us to better steward our resources and prioritise long-term sustainability.

We are incredibly grateful for the individuals and funders who continue to make our work possible. Thanks to their support, many participants have been able to attend programmes at a reduced cost. The life-changing benefits we see in these individuals—greater confidence, connection, and healing—inspire everything we do.

We also acknowledge the Waikato District Council and private donations for the generous investment in a key infrastructure. The funding for the new hay barn has given us the capacity to store donated feed year-round, and yard area for a safe space for participants to work with the ponies. These spaces are also vital for ensuring easy and safe access for farriers and vets. These assets will serve the organisation for many years to come.

While capital works have not been our primary focus this year, we recognise that some further investment is needed. Projects such as shade structures for horses during summer, an ablution block to support participants with limited mobility, and ongoing development of fencing and farm races remain on the horizon. Investment in these areas will ensure our site remains fit for purpose and inclusive for all.

In the spirit of sustainability, we've also taken the time to reassess our programme delivery. The decision to pause holiday programmes, after-school sessions, and "Hang Out with Horses" was not taken lightly. However, after evaluating the cost-benefit—both financially and in terms of meaningful participant outcomes—it became clear that the demands on staff, volunteers, and ponies were unsustainable. This change has created much-needed breathing room to focus on core programmes and complete important behind-the-scenes work. These paused activities may be revisited in the future when systems are in place to ensure sustainability for all involved.

A major positive development this year has been the appointment of our new Operations Manager, Fiona. She brings a wealth of wisdom, experience, and discernment to the team. Her leadership is already making a noticeable difference, particularly in implementing systems that support staff and streamline operations.

One of our ongoing challenges is financial sustainability. The current funding environment has tightened significantly, and we are seeing a reduction in available grant funding. This has highlighted the need to diversify our income streams and develop a more sustainable financial model. Exploring new ideas in this space will be a key priority for the board in the coming year.

One long-term goal is to better steward the land in ways that also contribute to operational costs. This includes reducing gorse cover, utilising pasture or other crops, and participating in regional initiatives such as Predator Free Hakarimata. While the income generated will not be large, every contribution counts. To make this possible, we must continue upgrading our boundary and internal fencing to make the land safe and stock-proof.

We are grateful for our ongoing partnership with Primary ITO. Their students gain valuable hands-on experience while helping us complete vital work like fencing and weed control. Watching these young people take pride in their efforts and contribute meaningfully to the farm is yet another example of the wider community impact of Hope Rising Farm.

There is still much to do—but we remain energised and hopeful. We are deeply thankful for every form of support we've received, and we look forward to working together in the year ahead to continue making long-lasting, positive change in the lives of those we serve.

**DAVID WHYTE**  
BOARD CHAIRMAN



# OUR WHY

At Hope Rising Farm, we believe in the power of connection - with horses, with nature, and with each other. For many tamariki, rangatahi, and vulnerable individuals, life has been shaped by challenge, trauma, or disconnection. We exist to offer something different: a place where they can rediscover their value, learn new skills, and grow in confidence.

Grounded in Christian values and guided by a spirit of manaakitanga, we provide hands-on experiences and one-on-one mentoring that help participants build trust, communicate well, and step into their potential. It's not just about the time spent at the farm - it's about what carries forward. Hope, resilience, and a renewed sense of possibility ripple out into whānau, schools, and communities.

Because when people feel seen, supported, and empowered, they thrive - and so does everyone around them.

*My highlight at the farm was with my mentor and laughing. I got a lot better at patience. I have been using this skill to manage working with others at school*

# WHAT WE DO

Situated on a tranquil farm in Ngaruawahia, our programmes provide a distinctive environment where participants can connect with nature and animals in a supportive farm setting while cultivating essential life skills through experiential learning. We serve tamariki, rangatahi, wāhine, and other individuals facing personal challenges.

Through carefully designed horse activities, practical farm work, and dedicated mentoring, participants develop competencies such as confidence, communication, leadership, and boundary-setting. Our methodology emphasizes active participation and hands-on experiences, fostering personal growth within a safe and supportive framework.

Sessions are conducted weekly, offered in both small group and individual formats. With over a decade of experience and an evidence-based approach, our programmes consistently achieve meaningful and enduring outcomes.

Current offerings include:

- Small Group Programmes - Facilitated by 2-3 mentors, supporting up to four participants over an 8-10 week course.
- Individual Programmes - One-on-one sessions tailored to participants who benefit from personalised support.

We continue to observe increasing demand for our services, particularly among those who may otherwise lack access to such specialised support.



# OUR BOARD



David Whyte  
**CHAIRMAN**

“Hope Rising Farm is one of the few organisations I have come across that makes a dramatic and substantial difference in a relatively short timeframe. It is an honour and privilege to serve on the board and very grateful for all those who support the farm.”



Rachel Ralph  
**FOUNDING BOARD MEMBER**

“Knowing that students can change their lives by changing what and how they think is incredibly satisfying for me and the HRF team. We have some great ideas and courses we want to do over the next few years and want to continue in the way we started. Impacting, one life at a time!”



Andy Ralph  
**FOUNDING BOARD MEMBER**

Andy trained as a Youth Worker and initially worked in this field for about 12 years with a number of youth employment organisations, ranging from local councils, churches, and community groups.



Astra Patmore  
**BOARD MEMBER**

“My heart is to see people have a safe space where they can be supported, find hope and transition into a new chapter. Where their past experiences, don't have to dictate their future. I believe in the vision of Hope Rising and the change it can bring to every person who engages with it.”



Steven Senn  
**BOARD MEMBER**

“My goal is to help grow Hope Rising Farm to the place it can make a serious contribution to the community effort of raising outcomes for our most vulnerable youth and women.”  
He tangata he tangata, he tangata!



Brittanie Madley  
**BOARD MEMBER**

“I am passionate about Hope Rising Farm's mission. I believe it's time for communities—not just the government—to step up for young people. I am honoured to help shape this God-led response”.



Nico De Witt  
**BOARD MEMBER**

Nico is our newest Board member. His Bio will be updated on the website in the near future.

# OUR PAST YEAR

## PROGRAMME PARTICIPATION

This year, Hope Rising Farm delivered 33 programmes, totalling 272 sessions and engaging 75 participants. While the number of participants was slightly lower than in previous years, the number of sessions increased considerably—reflecting our intentional focus on more consistent, in-depth support for each individual.

By prioritising smaller group sizes and regular engagement, we've deepened our impact, allowing participants to grow confidence, develop practical life skills, and build trusted relationships in a safe, supportive environment.

A key development this year has been the training and introduction of new mentors. This has expanded our capacity to offer one-to-one support and strengthened our ability to respond to the diverse needs of our participants.

We also welcomed a new partnership with Primary ITO, with agricultural students contributing to farm operations while gaining practical experience. This collaboration has provided mutual benefit—supporting their learning while helping us maintain and care for the farm.

Creative, hands-on elements were incorporated into several programmes throughout the year, supporting participants' confidence, focus, and sense of achievement.

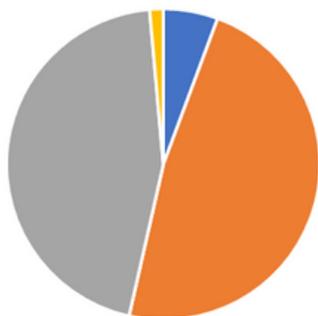
Our outcome tracking and assessment processes have continued to improve, helping us better capture and communicate the personal growth and transformation we witness every day.

As always, our bi-cultural approach remains a core part of our mahi. Each programme begins with the sharing of pepeha, creating a strong foundation of connection, identity, and mutual respect.

Gender



Ethnicity



# PROMOTION OF HOPE RISING FARM

## TV 1 Good Sorts



This year, Rachel was honoured by being featured on TVNZ's Good Sorts, after being nominated by a supporter who recognised the incredible heart and dedication she brings to Hope Rising Farm. The segment shared her personal journey - from overcoming a life-changing injury to founding the farm — and highlighted the impact her work has had on tamariki, rangatahi, and adults alike.

It was a special moment of recognition not just for Rachel, but for our wider community, as the story captured what so many already know: Hope Rising Farm is a place of transformation, trust, and second chances — made possible through Rachel's unwavering commitment and compassion.



## Bunnings Mothers Day Expo

In May, Maria and Fiona represented Hope Rising Farm at the Bunnings Mother's Day Expo — a fantastic opportunity to connect with the community and share what we do. The event sparked great conversations with people keen to get involved, whether through enrolling children in our programmes or exploring opportunities to volunteer or mentor. The response was incredibly encouraging, and we're already thinking ahead to next year — perhaps bringing along one of our ponies to make an even bigger impact!

A big thank you to Maria for designing such a vibrant and engaging display that truly brought Hope Rising to life in-store.



## Community Speaking Engagements



Many people still don't know we exist — so Fiona and Rachel have been visiting local groups like Rebus, Probus, U3A, churches, and retirement villages to spread the word.

These lively talks, filled with stories, laughter, and chocolates, have been a hit and led to more invitations.

While we can't usually bring a pony, our passion still makes an impact. Know a group who'd enjoy a visit? Let us know!

# ABOUT OUR PROGRAMMES & OPEN DAY

## TIME OUT WITH HORSES TAMARIKI & RANGATAHI:

Our key programme offers tamariki and rangatahi experiencing difficulties at school or in life the chance to build connection, confidence, and practical skills. Each participant is matched with a mentor and a horse for weekly sessions over a 10-week term. Activities include horsemanship, animal care, farm work, and team-based challenges—designed to strengthen emotional wellbeing, leadership, and relationship skills in a hands-on, supportive setting.

We work closely with referring providers to tailor the focus of the programme to meet individual needs, and session times can be adjusted to suit where possible.

## TIME OUT WITH HORSES WAHINE:

Our women's programme supports wāhine to strengthen their hauora (wellbeing), build mana motuhake (self-worth and autonomy), and develop resilience in a safe and supportive environment. Grounded in the principles of manaakitanga and whanaungatanga, the programme offers experiential learning through connection with horses and nature.

We work in partnership with referring providers to shape the programme to suit the needs of the wāhine taking part. The programme runs for 10 weeks each term, with weekly two-hour sessions. Open to wāhine of all abilities, with no prior horse experience required.

## OPEN DAY SUCCESS

In late January, we held our first Open Day – and it was a great success! Over 50 guests, including service providers, funders, and community members, joined us on the farm to see our programmes in action.

Visitors enjoyed guided tours, hands-on time with the animals, and the chance to meet our dedicated team. We were especially pleased to host representatives from Oranga Tamariki, Social Workers in Schools, local schools, WEL Energy Trust, and Sport Waikato.

Stephen Barker Photography generously captured the day's vibrant atmosphere, and the feedback we received was overwhelmingly positive.

We're excited to make this an annual event and are so grateful to our amazing staff, volunteers, and board members David, Steven, Rachel, and Andy for making it such a special day.



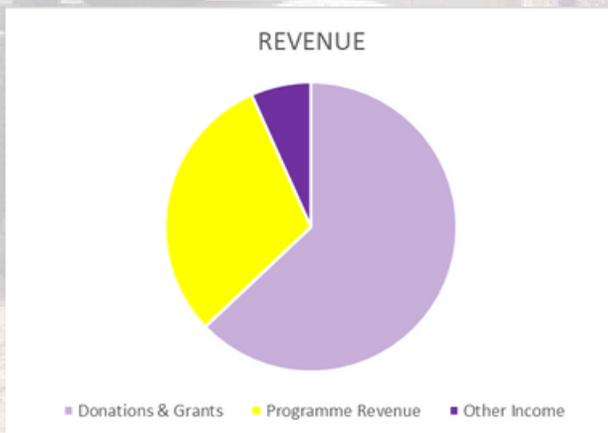
# BUDGET AND FINANCES

(1 APRIL 2024 – 31 MARCH 2025)

We remain incredibly grateful for the continued support from our funders, which has enabled us to keep delivering meaningful programmes to those who need them most. This year, we were fortunate to receive funding for two infrastructure projects, allowing us to strengthen our foundations for the future.

Funding from Tū Manawa active Aotearoa has also helped us get more tamariki active on the farm—something we're especially excited about. However, like many others, we continue to feel the pressure of the tough financial climate. Donations from individual supporters remain lower than previous years, and this has inevitably impacted the number of programmes we've been able to offer.

Despite these challenges, the need for our services remains strong. The outcomes we're seeing are inspiring, and we have exciting plans in place to grow and diversify our programme offerings. With the right support, we're confident we can continue to meet the growing demand and create even greater impact in the year ahead.



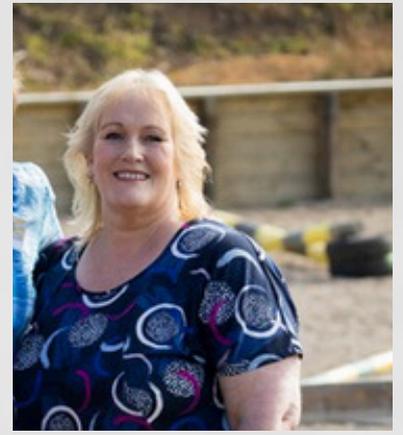
# OUR TEAM

## PAID STAFF

Five staff are currently employed part time

### **Fiona George Operations Manager**

Fiona joined Hope Rising Farm as Operations Manager in October 2024, bringing leadership experience from both corporate and not-for-profit sectors in New Zealand and the UK. She is passionate about community impact and feels privileged to support the team in empowering tamariki and wāhine through the healing power of horses and nature.



### **Jan Dolan - Programme Manager**

For this past year, Jan has capably managed our programmes at Hope Rising, ensuring they are well-organised and tailored to meet the unique needs of our participants. With valuable equine experience from owning her own horse, Jan has supported the smooth delivery of our programmes.



### **Amy Adams- Equine Coordinator & Mentor:**

Amy joined us this year as our Equine Coordinator and has quickly become a valued member of the team. She plays a key role in caring for our ponies and supporting the smooth running of our programmes. Amy enjoys sharing her knowledge with participants and encouraging their confidence around horses. Outside of Hope Rising, she rides Western, enjoys hunting, and plays rugby.



### **Rachel Ralph - Founder**

Rachel, our founder, continues to mentor and champion Hope Rising Farm. Through speaking engagements and hands-on support with volunteers, she helps drive our mission forward, staying deeply committed to empowering vulnerable children and women in our community.



### **Maria Cleland - Operations Admin Manager**

Maria continues to manage all the administrative aspects of Hope Rising Farm, keeping everything running smoothly behind the scenes. You'll often find her on the farm lending a hand with various projects, but her true passion lies in mentoring - spending time alongside participants and ponies, where the heart of the work happens.



### **Kesha Gilling - Equine Assistant**

Keisha is a committed Equine Assistant who helps Amy care for the ponies and supports our Hopes Hands volunteers each week. Her gentle approach and dedication make her a vital part of our team.

# APPRECIATING STAFF



## **A farewell to Heidi**

Heidi, our long-standing Equine Assistant and also Coordinator, has been a valued part of Hope Rising Farm for many years. A dedicated mentor and skilled horsewoman, she made a lasting impact on our team and participants. We're sad to see her leave this past year as she pursues further study. We're grateful for all she contributed.

## **A Heartfelt Thank You to Eve**

We'd like to extend our deepest thanks to Eve Cunnane, who went on maternity leave last year to welcome her beautiful twins. While Eve had initially planned to return in August, she's made the important (and understandable!) decision to prioritise her growing whānau for now.

Eve has been a much-loved and vital part of developing our programme. Her knowledge, warmth, and sunny nature have left a lasting impact, and she will be truly missed.

We're delighted that she hopes to return in a part-time mentor role next year — and we'll be saving her a spot with open arms.



## **Thank you Jan**

As Eve stepped away on maternity leave, Jan Dolan generously stepped in to support the Hope Rising Farm team. We want to sincerely thank Jan for the time, knowledge, and heart she brought to the role.

Her contribution to the programmes and her commitment to our kaupapa has been truly appreciated.

Jan will finish with us at the beginning of September as we reshape our roles to better support Hope Rising Farm's growth into the future.

**We wish her all the very best in what comes next and remain grateful for her time with us.**



# WELCOMING OUR NEW MENTORS

This last year we have brought a fresh approach to how we recruit, train, and retain our mentors - the heart of everything we do at Hope Rising Farm. These roles require truly special people, and we're thrilled to have welcomed an exceptional group this year.

We've focused on improving our process to ensure we not only attract the right people, but support and retain them through the 6-week training period and beyond. The result? A strong, committed team that allows us to grow our programmes and reach more young people.

We're also excited to begin a new collaboration with Otago University, who are placing Occupational Therapy students with us for their practicum. Once trained, they'll provide valuable support to our mentors – a win-win for everyone involved.



## COLLABORATION IN ACTION

In the For-Purpose sector, collaboration has become the word of the year - and it's something we embrace wholeheartedly at Hope Rising Farm.

One of our standout new partnerships has been with **Primary ITO**, whose students are passionate about land-based careers and eager to lend a hand. Their contributions - from fencing and weeding to planting native trees and organising resources - have made a real impact.

This partnership has not only helped us move forward with key projects, but has given the students valuable hands-on experience and a meaningful way to contribute to their community.

A special thanks to **Sarah King**, whose leadership, flexibility, and can-do attitude make this collaboration such a success.



# COLLABORATION CONTINUED...

## WINTEC REBRAND

We were thrilled to be approached by Wintec Media Studies Tutor Luke McConnell, who offered Hope Rising Farm the opportunity for a full rebrand—completely free—through their talented third-year Media students.

In February, we welcomed 30 students to the farm, where David, Fiona, and Maria shared our story, mission, and future goals. The students then returned to Wintec to bring our vision to life through fresh branding concepts.

In May, we visited Wintec to view their final presentations, and we were blown away by the creativity and thoughtfulness behind each design. After much deliberation, we selected Jaymie Connew's design as the standout. We're now working closely with Jaymie to refine her work into a brand that truly reflects who we are. A heartfelt thank you to Luke, Jaymie, and every student involved — your time, talent, and generosity mean the world to us.



## SUNFLOWERS FROM TAUPIRI

One of our favourite new collaborations this year came in the form of sunflower seeds — generously donated by Deanne and Phil from Taupiri Sunflower Farm.

Their thoughtful gift of hundreds of seeds will help us in multiple ways: as a beautiful gesture of thanks to donors, planted on the farm to brighten our space, and used in future fundraisers.

We're incredibly grateful for their generosity and the cheerful symbol of growth and gratitude it brings to Hope Rising Farm.



*Our student has been attending for approximately 4 weeks and already we are seeing her confidence flourishing. She is now confident to speak in front of her class. She is willing to try new things and has seen her perseverance develop. She is coming back to Kura excited to share what she did at Hope Rising Farm the previous day, and often writes about her session in class. She looks forward to returning each week.*

# OUR NEW EQUINES

This year we farewelled Cinnamon as she headed into a well-deserved retirement. We're incredibly grateful for her gentle presence in our programmes. We also welcomed Chico, Keisha's pony, who has been a great help in sessions and brings his own unique character to the team. Our miniature herd has grown with the arrival of Checkers, Primo, Ellie May, and Jay Jay - all of whom have been a fantastic addition. Their size might be small, but their impact has been mighty, delighting participants and fitting in beautifully with the rhythm of our programmes.



# THE REMAINING TEAM



# OUR VOLUNTEERS

Each week, we're fortunate to welcome a dedicated group of homeschooled girls through our **Hope's Hands** volunteer programme. Come rain or shine, these young volunteers show up to help with everything from pony training and feeding routines to mucking out paddocks and maintaining the farm environment. Their consistent presence and willingness to pitch in play a vital role in keeping things running smoothly.

We're continually inspired by their commitment, energy, and the care they show towards the animals – and we're proud to see them grow in confidence, leadership, and life skills along the way.

This year, we were especially thrilled to see their efforts recognised with a nomination for a Group Volunteer Award at the Waikato Volunteer Excellence Awards – a well-deserved honour that celebrates the heart and hard work they bring to Hope Rising Farm.

We've also had the privilege of hosting several students completing their community service awards. Their dedication and enthusiasm have added another layer of support to our mahi, and we're so grateful for every young person who chooses to give back through time spent on the farm.

We've been incredibly fortunate to have the support of many generous volunteers this year. Some have committed to helping out regularly, contributing to the day-to-day running of the farm, while others have joined us for one-off projects or special events. We've also welcomed corporate and community groups who chose to spend their time giving back - getting stuck into planting, weeding, and building fences and a new race. Other incredible volunteers have pitched in with digger work and helped construct new yards, adding real value to the farm's infrastructure.

Even the small but essential jobs - tidying the barn, helping in the kitchen, picking up hay, and keeping things in order - have made a big difference. Each and every volunteer has had an impact, and we're so thankful for the energy, skills, and care they've brought to Hope Rising Farm.

Others that deserve a special mention as they have continued to support Hope Rising Farm this year;  
**John Clapp, Des Botting, MMM Team, Wade Bird**

THANK YOU!

**VOLUNTEER HOURS TOTALED  
OVER 6250 HOURS**



## Welcome, TJ!

We're thrilled to have TJ join us as our volunteer Social Media Coordinator. She's been a breath of fresh air—bringing knowledge, creativity, fresh ideas, and a great eye for engaging, beautiful content on both Facebook and Instagram. We're so grateful for her dedication to helping us share the Hope Rising Farm story with the wider community.



# SUPPORTERS – FUNDERS, DONORS AND OTHER SUPPORT

As ever we are incredibly grateful to all our funders, donors and supporters in general. Our supporters support us in so many ways through providing labour, goods, financial assistance, prayer support, food, advice and so many other things. We would like to acknowledge all our sponsors and funders (both financial and any other support) below. We would not be able to function without your assistance. THANK YOU!

Personal donations and Give-a-Little  
WEL Energy Trust  
Department of Internal Affairs (COGS)  
DV Bryant Trust  
Lion Foundation  
Mount View Trust  
Waikato Womens Fund  
Norah Howell

Sport New Zealand's Tū Manawa fund,  
supported by Sport Waikato.  
Tindall Foundation  
Trust Waikato  
Waikato District Council  
Trowel Trades Hamilton  
Thomsons ITM Hamilton  
Ngaruawahia New World  
Farmlands Hamilton

## FEEDBACK & ENDORSEMENTS

Whilst at the farm I learned to work on patience with the horses, especially when they didn't listen to my instructions. This has enabled me to use these skills with my friends when they don't listen.

At the farm I learned to hold a pony even though I was scared at the beginning. I am now able to be confident with my friends and do stuff I'm scared of doing.

Today I felt tired, I am glad that I carried on. It was hard for me to do but I did it. I am proud that I have kept coming here every week.

It's my favourite coming here on Weds..... Because of the horses. I used to be scared, but I'm not anymore.

I would like to take this opportunity to say a big thank you to Hope Rising Farm providing us with knowledge and skills. I personally enjoyed my time here. The work that you do with us youth is inspiring for myself, it helped with my anxiety and patience. I found spending time with the horses valuable. The staff is outstanding again. Thank you for your aroha and manaakitanga.

# THE YEAR IN PHOTOS



# FINANCIAL STATEMENT EXTRACT

## Profit and Loss

Hope Rising Farm Charitable Trust cc49073

For the year ended 31 March 2025

| Account                                | 2025              | 2024               |
|--|-------------------|--------------------|
| <b>Trading Income</b>                  |                   |                    |
| Donations Received                     | 73,285.12         | 72,506.76          |
| Fundraised Purchases Income            | 8,768.78          | 0.00               |
| Grants Received                        | 91,653.00         | 103,980.00         |
| Interest Income                        | 341.54            | 14.40              |
| Other Revenue                          | 7,106.83          | 5,873.51           |
| Services and Event Income              | 79,734.01         | 52,164.11          |
| Sponsorship Funding Received           | 1,300.00          | 5,959.93           |
| <b>Total Trading Income</b>            | <b>262,189.28</b> | <b>240,498.71</b>  |
|  |                   |                    |
| <b>Gross Profit</b>                    | <b>262,189.28</b> | <b>240,498.71</b>  |
|  |                   |                    |
| <b>Operating Expenses</b>              |                   |                    |
| ACC                                    | 527.40            | 556.51             |
| Advertising                            | 805.43            | 580.00             |
| Animal Health                          | 7,734.02          | 7,849.17           |
| Bank Fees                              | 135.30            | 110.00             |
| Bookkeeping & Consulting               | 0.00              | 0.00               |
| Computer expenses                      | 945.66            | 554.04             |
| Consultancy                            | 0.00              | 0.00               |
| Consulting & Accounting                | 0.00              | 575.00             |
| Contracting                            | 795.15            | 915.69             |
| Equipment and Equines                  | 6,398.17          | 4,511.63           |
| Fences and Gates                       | 421.10            | 39.43              |
| Fundraised Purchases                   | 9,861.89          | 0.00               |
| Fundraising, Marketing & Commissions   | 167.16            | 1,162.52           |
| General Expenses                       | 343.59            | 979.29             |
| Gifts                                  | 788.84            | 2,279.61           |
| Giving                                 | 0.00              | 5,030.05           |
| Insurance                              | 2,860.64          | 1,495.00           |
| Interest Expense                       | 39.33             | 1.65               |
| KiwiSaver Employer Contributions       | 0.00              | 0.00               |
| Legal expenses                         | 0.00              | 51.11              |
| Light, Power, Heating                  | 1,352.03          | 1,149.44           |
| Meeting Refreshments                   | 288.92            | 877.72             |
| Mileage Reimbursements                 | 0.00              | 150.00             |
| Motor Vehicle Expenses                 | 229.88            | 0.00               |
| New Project Expenses                   | 6,030.95          | 12,050.11          |
| Office Expenses                        | 577.22            | 167.92             |
| Printing & Stationery                  | 53.30             | 654.48             |
| Programme Expenses                     | 93.99             | 202.69             |
| Refreshments for Building Work         | 1,649.98          | 0.00               |
| Refreshments for Students & Volunteers | 640.37            | 1,563.45           |
| Rent & Lease                           | 22,083.11         | 23,252.27          |
| Repairs and Maintenance                | 1,200.99          | 764.86             |
| Staff Training & Education             | 904.03            | 746.63             |
| Stock Feed                             | 2,704.83          | 3,287.13           |
| Subscriptions & Fees                   | 1,320.75          | 1,377.83           |
| Telephone & Internet                   | 1,096.54          | 1,709.87           |
| Volunteer Costs                        | 0.00              | 210.00             |
| Wages                                  | 180,550.62        | 177,448.33         |
| Website Expenses                       | 29.50             | 492.84             |
| <b>Total Operating Expenses</b>        | <b>252,630.69</b> | <b>252,796.27</b>  |
|  |                   |                    |
| <b>Net Profit</b>                      | <b>9,558.59</b>   | <b>(12,297.56)</b> |

\*Note this statement should be read in conjunction with the full performance report.

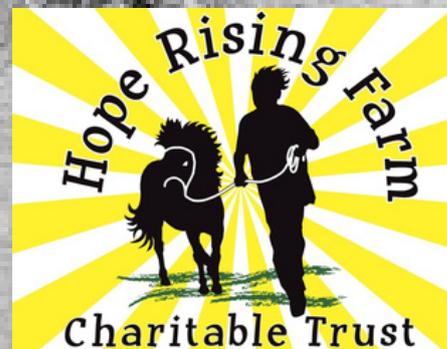
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**PREPARED JULY 2025**